

# 2021 AMRRIC IMPACT REPORT







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of the year

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FY 2020/2021

# Outbreaks & Opportunities



## Paw-prints of the Year



COMMUNITY MEMBERS  
ENGAGED IN EDUCATION

**5139**



SCHOOLS  
VISITED

**15**



**700**

ANIMALS DESEXED



**10.5K**

ANTI-PARASITIC DOSES  
MADE AVAILABLE IN  
COMMUNITY STORES



**95**

COMMUNITIES  
SERVICED



**34**

VETERINARY  
PROGRAMS



DELIVERED

**5.8K**

DOSES OF  
DONATED STOCK



## Our Vision

.....

We work toward Aboriginal and Torres Strait Islander communities that are healthy and safe for people and their companion animals.

## Our Approach

From the very beginning, AMRRIC's unique approach to its work has been founded on a deep respect for the cultures of Aboriginal and Torres Strait Islander peoples. We promote a model of service delivery, developed over years of dialogue and engagement with Aboriginal and Torres Strait Islander communities, that recognises companion animals as being intrinsic to the fabric of the community and acknowledges the inseparable link between the health and wellbeing of companion animals and that of their owners and their communities.

## Our Values

### RESPECT

- For the communities with whom we work, our supporters and our colleagues
- For Aboriginal and Torres Strait Islander cultures and traditional knowledge
- For the diversity and individuality of all people
- For the environment in which we work

### ACCOUNTABILITY

- We work to clearly articulated objectives and goals in a transparent manner
- We seek to achieve the best use of resources

### INTEGRITY

- We are honest, open and transparent
- We avoid real, or apparent conflicts of interest

### OUTCOMES FOCUS

- All our decisions are framed around the question "How will this help the communities with whom we work?"

### INTERCONNECTEDNESS

- We work collaboratively with communities
- We integrate our programs and work with others

## One Health One Wellbeing

.....

One Health One Wellbeing is an international movement, and an approach to designing and implementing programmes, policies, legislation and research in which multiple disciplines collaborate to achieve better health outcomes for humans, animals and the environment. One Health One Wellbeing recognises the positive relationships between humans, animals and the environment too.

In remote Indigenous communities that AMRRIC serves, there has long been an understanding of the importance of One Health One Wellbeing principles, which align with the interconnectedness inherent within Indigenous

world views. When country is sick, people and animals are sick.

While AMRRIC's work has a veterinary focus, all AMRRIC's activities are underpinned by One Health One Wellbeing values, leading to collaboration with medical, public health, environmental health and conservation professionals, for better outcomes for communities and their companion animals.

AMRRIC calls for further funding and support for ethical, co-designed One Health One Wellbeing focused research which will benefit the health of communities, companion animals and country.



## Outbreaks: Ehrlichiosis

Ehrlichiosis (pronounced Err-lick-ee-o-sis) is a tick-borne disease caused by the bacteria *Ehrlichia canis*. The bacteria lives in blood of infected dogs, and is spread by Brown Dog Ticks. This new disease has been sweeping through remote Indigenous communities and beyond.

Since the first detections of *Ehrlichia canis* in May 2020, AMRRIC has recognised the significance of ehrlichiosis for remote communities and dedicated substantial resources in response.

### Impact

Ticks and other parasites that can transmit disease, have long been a challenge for remote communities due to:

- Favourable climatic conditions for large tick populations;
- Limited and highly inconsistent environmental health resourcing resulting in poor household pest management; and,
- Limited access to effective and affordable anti-parasitic treatments for animals.

AMRRIC's advocacy for improved parasite control via animal and environmental health services is ongoing. While some states within Australia have community-based animal management or environmental health workers who deliver anti-parasitic treatments between veterinary visits, these roles don't exist in all remote communities and limited resourcing means that the anti-parasitic treatments being delivered, while beneficial for other parasite control, are not usually effective in the prevention of Ehrlichiosis. With limited tick control, ehrlichiosis is able to spread very rapidly.

While treatment for dogs with acute ehrlichiosis may be an option in more accessible areas, for dogs and their owners in remote communities, physical and financial access to veterinary services is challenging. Many of the communities where canine ehrlichiosis is being detected are hundreds, if not thousands of kilometres, via unsealed roads, from the nearest vet clinic or animal health supply store. Many communities are cut off by flooding in the wet season – the same period during which peak tick populations occur. The socioeconomics of these communities are such that disadvantage and poverty are



## Outbreaks: Ehrlichiosis

sadly very common, and even where community residents may have reasonable geographic access to local veterinary clinics and animal health products, financial barriers often prevent them accessing these products and services. AMRRIC works tirelessly to assist communities to have improved access to veterinary services, but additional funding is always required.

The emotional impact of the ehrlichiosis outbreak on both vets and community residents is palpable - dogs are both valued companions but also often serve important cultural and/or spiritual roles in some remote Indigenous communities. For those dogs that survive the acute infection, AMRRIC and our networks hold grave concerns for the potential of these cases to transition into the chronic phase of the disease resulting in significant animal welfare concerns. In these regions where animal welfare authorities are few and far between, and limited funding results in infrequent veterinary services, the lack of ability to rapidly respond to both acute and chronic cases of canine Ehrlichiosis is deeply concerning.

### Advocacy

As a coordinating body with the unique space of remote Aboriginal and Torres Strait Islander community animal health and management, AMRRIC has advocated and provided advice on how government-led response efforts can cater to the unique context of remote Aboriginal and Torres Strait Islander communities and associated resource deficits. We have encouraged a One Health approach, promoting transdisciplinary connections, particularly between animal health, human health and environmental health stakeholders, and have stepped into the role of knowledge broker, assisting the various jurisdictions to identify many of the stakeholders required to be engaged as part of the government-led *Ehrlichia canis* responses.

With the disease continuing to have a devastating impact on dog populations across large regions of Australia, AMRRIC's advocacy is ongoing, working with our networks to identify and advocate research needs, facilitating workshops on animal health impacts and One Health risks, commissioning expert literature reviews and formulating contextually appropriate tick prevention advice.

### Resource Development

Recognising the need for culturally and contextually appropriate educational resources to raise awareness of ehrlichiosis and its prevention, throughout 2020-2021 AMRRIC worked collaboratively with a number of government stakeholders to produce a variety of educational resources targeting remote Aboriginal and Torres Strait Islander communities, including an animation, posters and school lessons plans. These resource have been shared widely, including the animation on the Australian Government's Outbreak website. AMRRIC staff have also contributed to a number of media articles, raising awareness of the disease and its impacts.

### Direct Assistance

AMRRIC has been actively fundraising to put preventative anti-parasitic treatments in the hands of rural and remote communities who need it the most. We are extremely grateful to our supporters, who have provided generous donations to support this initiative.

With a long term view, AMRRIC is pleased to be working with pharmaceutical companies and animal health retailers, collaborating on a project to try to ensure that all remote community stores are stocking effective anti-parasitic treatments at affordable prices, and that through targeted education programs, residents are aware of these products and their benefits. With hundreds of remote communities nationally, this is no small task!



# Chair's Report



Dr. Kate Blaszk

Board Member  
Board Chair

I am delighted to provide this Chair's Report as part of the AMRRIC 2020/21 Annual Report.

Not only have the staff withstood the ongoing challenges of COVID-19 but the organisation has generally thrived in the past 12 months. AMRRIC staff, Board and Aboriginal and Torres Strait Islander communities have played safe, and stayed safe. I would like to thank the CEO and all staff for their ongoing resilience, commitment and achievements. We acknowledge through this time that wellbeing is a nationally highlighted concern, and as an organisation we continually seek to improve our monitoring and support of the wellbeing of those we work with.

The directors had the opportunity to meet staff in Darwin in May 2021 as the board hosted the second strategic meeting for the year, otherwise governance was primarily conducted remotely for a second year. The Board welcomed two new directors in April, Yuwaalaraay woman, Emma-Jane Cook, and Karl Dyason. We are delighted to have their fresh insight, skills, and experience which include NT and national government roles, accounting, legal, and industrial relations. The Board farewelled Sabina Shugg after 10 years of dedicated service including as Board Secretary. Additionally, Scott Gorrington stepped down from the Board but continues his role on the Aboriginal and Torres Strait Islander Advisory Committee (Advisory Committee). Director and Ngarluma woman, Joanne Abraham now Chairs this committee, and we thank all members for their ongoing service and advice to AMRRIC's Board.

The organisation was proud to launch the [2020-2025 Strategic Plan](#) on 07/07/2020 at a webinar event led by the CEO, inviting stakeholders to learn a little more about [Healthy Animals, Healthy Communities – What does AMRRIC do?](#). The plan is centred on three key pillars of Self-determining Communities, Quality Needs-based Services, and Sustainable Resourcing. The latter has been a focus of board support over the past twelve months with bold fundraising initiatives being introduced by the new fundraising team, and the organisation looking forward to November 2021 in hosting Empowered Communities – a virtual event with a difference (stay tuned for updates)!

AMRRIC took on a key facilitative and educative role in its advocacy of a new tick-borne disease affecting dogs, extending across much of northern and central Australia - Ehrlichiosis. Efforts have produced collaborative workshops, media coverage and academic support highlighting the spread and impact of this disease. Communities have also shared valuable data on the disease impact, as have veterinary teams.

Demonstrating significant initiative and leadership, AMRRIC has been responsive to the complexity Ehrlichiosis brings to companion animal management services in remote Aboriginal and Torres Strait Islander communities. Building into AMRRIC's Quality Needs-Based Services strategic pillar, this disease outbreak along with the outcomes from the COVID-19 pandemic have identified the need for ongoing community engagement building the capacity and capability within communities for management of companion animal health and wellbeing; a key area for AMRRIC for ongoing advocacy and development of appropriate supportive resources.

Increasing AMRRIC's Aboriginal and Torres Strait Islander governance and engagement is one of the components of AMRRIC's strategic Self-determining Communities pillar, and an ongoing focus of the Board, particularly in its recruitment of Directors and members of the Advisory Committee, also initiating a Board co-Chair structure supporting Aboriginal and Torres Strait Islander governance experience and leadership. The Board increased its collective governance qualifications and skills with three new graduates of the Australian Institute Company Directors course. Phil Pogson has continued to provide invaluable pro-bono governance support as an advisor to the AMRRIC board during the year. His support throughout the life of AMRRIC is sincerely appreciated.

Looking to the year ahead, the board will prioritise consolidating the Director team and organisational culture, supporting ongoing governance opportunities for Aboriginal and Torres Strait Islander Directors and Advisory Committee members, supporting the CEO in operationalising the Business Development Plan, staff wellbeing and measuring AMRRIC impact.

Finally, I thank all Directors for their ongoing voluntary commitment to AMRRIC's governance and strategic direction. In particular, Dr Ann-Margret Withers, who has served for over 13 years on the board including as vice-president and long-standing Chair of the Finance and Risk Committee. Her dedicated and diligent service is greatly valued and enabled the Board and organisation to mature in its financial responsibility and reporting. Thank you.

On behalf of the board, we look forward to a dynamic and exciting 12 months ahead as we continue to evolve and thrive, with your valuable support.



## CEO's Report



**Dr. Brooke Rankmore**

AMRRIC CEO

I think many of us have experienced times over the last year and a half when the bond we have with our beloved companion animals has been integral in maintaining stability and reminding us of the value they provide to our lives.

The unconditional love provided by our companions is unwavering, as has been the support from our donors over the past year. Given that it has been a difficult time for many, we are very humbled and truly grateful for your continued support/commitment.

If 2020 has highlighted anything for me, it's that AMRRIC has proven itself to be a highly adaptable organisation, continuing to thrive during these difficult times, delivering and supporting remote communities to achieve great outcomes, and evaluating our strategic direction and impact, turning outbreaks into opportunities. We were thrilled in June 2021 to receive recognition for our work, by winning a Special Recognition Award as part of the UK Kennel Club Charitable Trust International Canine Health Awards, the largest and most distinguished veterinary awards in the world, for our contributions to dog health and welfare.

In the past year with the help of our partners, we have supported 95 remote communities to improve the health and wellbeing of their companion animals and in turn the safety, health, and wellbeing of their communities. We hope you enjoy reviewing AMRRIC's achievements detailed throughout this report, for the 2021 financial year, which we share and recognise with the communities we work with.

We have big hopes for 2022 and to reach them we will need to work together.





It is a privilege to bring an annual reflection on the preceding 12 months activities for the AMRRIC Aboriginal & Torres Strait Islander Advisory Committee.

As was common across all sectors of Australian life, AMRRIC's services continued to be impacted by the COVID-19 pandemic. Localised and state border restrictions took effect leading to our staff being restricted from connecting with the people and their companion animals in communities across northern and central Australia. Additionally, field trip volunteers were not able to travel to service locations.

An additional impact from the changing Australian societal landscape has been several changes to the make-up of the AMRRIC Advisory Committee. We thank departing inaugural member Christine Ross immensely for her contribution and leadership to the committee, particularly in her role as co-chair. Concurrently Scott Gorringer's availability has been impacted and so he decided to step down from a co-chair role; we thank Scott for his wonderful leadership to the group, particularly heartfelt was his sharing of the Dreamtime story relating to dogs. This explanation of the story has been very well received by our donors, and in fact there have been many requests for similar education. Thank you, Scott, for sharing the story.

As well a number of committee members have indicated their changed availability and hence have resigned during this past year, acknowledging Sandra Creamer and inaugural member, Julie Owen. Both talented, impactful women in their own rights. We thank them for their previous contributions and efforts in advancing the common cause of health and wellbeing for Indigenous Communities and their companion animals.

Emma-Jane Cook has joined the AMRRIC board and is connected to the Indigenous people of the Yuwaalaraay nation. Emma-Jane comes from a

professional HR/legal background and provides valuable guidance to the organisation. We welcome Emma-Jane and the voice she brings.

The joint coming together of the full Board and the Advisory Committee in Darwin in May 2021 was a highlight of the year. It was beneficial for a large number to come together and meet in person as some are reasonably new to the organisation. The Advisory Committee participated in the board strategic meetings and provided high value insights to guide future organisational direction.

AMRRIC has endorsed the Uluru Statement and supports its practical applications across its business. In practice, this means moving towards Self-determination and greater elevation of Indigenous voices across the organisation. To this end, there are moves for a co-chair arrangement of the full board, with the role being shared between Indigenous and non-Indigenous Chairs. This is more than a symbolic gesture and reflects an organisation in transition from where it has been to where it is going.

Of note, it was encouraging to see one of our committee member's provide nimble and professional service, assisting AMRRIC in the face of the travel restrictions. Bindee Davis delivered vet nursing expertise for a regional South Australian program. Bindee's professional skills and indigenous ties were welcome in the communities we serve, plus she was available to without the need for quarantine. It is my hope and focus to see more Indigenous people engaged with AMRRIC in a business or employment sense in the future.

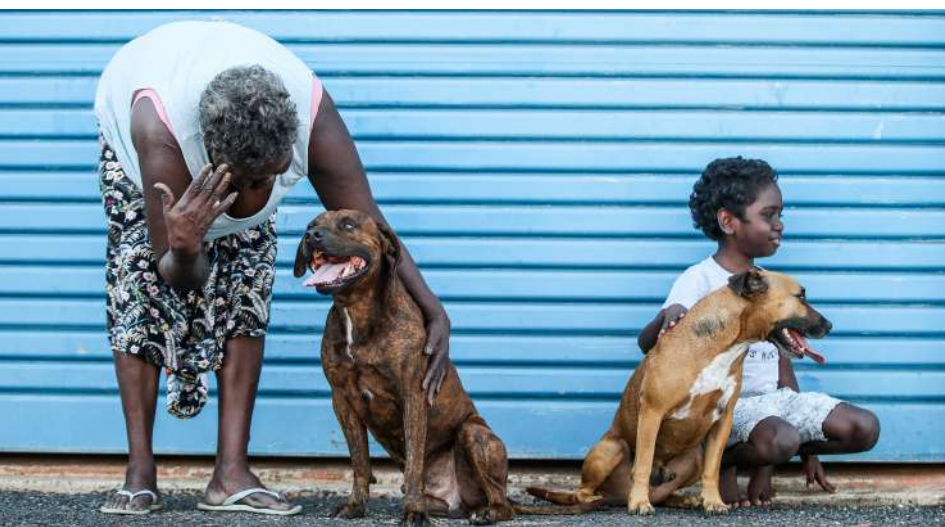
Finally, whilst we have said goodbye to some inaugural Advisory Committee members, we now look forward to rebuilding the team and moving towards greater Indigenous representation and involvement across the organisation.

## Aboriginal and Torres Strait Islander Advisory Committee Chair Report



Joanne Abraham

Board Member  
Advisory Committee Chair



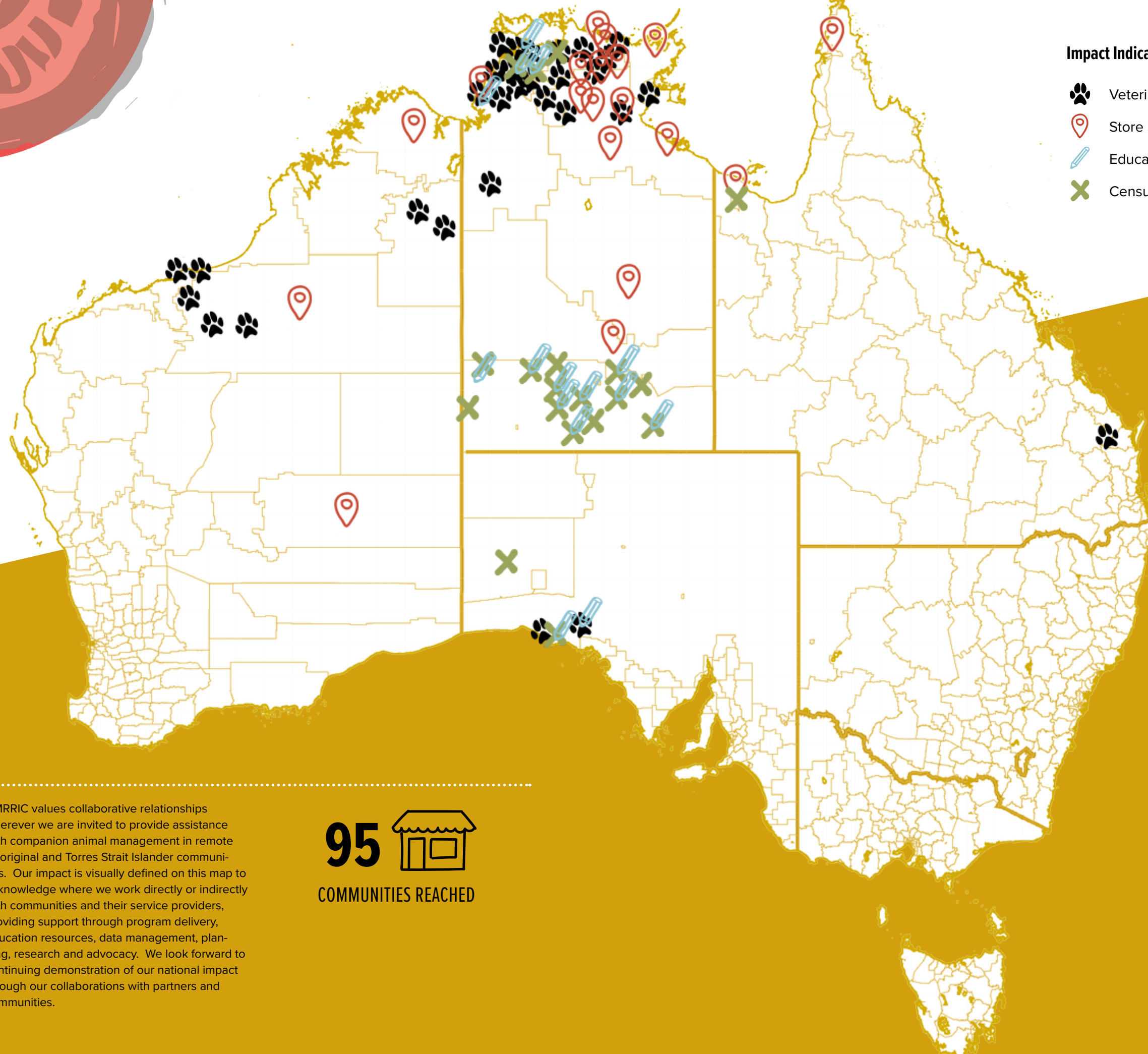
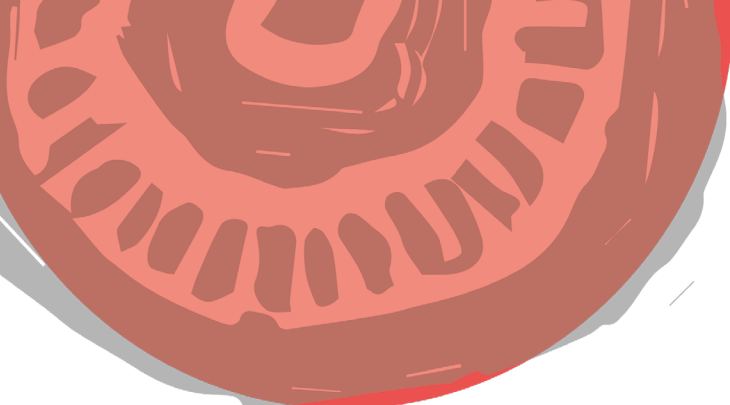


A photograph of a young Indigenous man with dark, curly hair, smiling warmly at the camera. He is wearing a dark green t-shirt and is sitting on a blue plastic chair. He is holding a light-colored, medium-sized dog (possibly a Weimaraner) on his lap. The dog is looking up at him with its mouth open, showing its teeth. The background is a blurred outdoor setting with green foliage and a red birdhouse. In the bottom right corner, there is a red circular graphic with a white spiral design.





**“What I really love about AMRRIC is their willingness to partner with Indigenous communities, to listen to one other, and to respect the cultural significance of animals in Indigenous culture.”**

**Rev. B Allen (AMRRIC Supporter)**





#### Impact Indicators

-  Veterinary Program
-  Store Supply
-  Education Program
-  Census Program

## Our Reach

AMRRIC values collaborative relationships wherever we are invited to provide assistance with companion animal management in remote Aboriginal and Torres Strait Islander communities. Our impact is visually defined on this map to acknowledge where we work directly or indirectly with communities and their service providers, providing support through program delivery, education resources, data management, planning, research and advocacy. We look forward to continuing demonstration of our national impact through our collaborations with partners and communities.

**95**   
COMMUNITIES REACHED



## Your Support in Action

Out in community, our staff have the privilege of witnessing first-hand the impact of your contributions. Donations support our education and veterinary programs, and assist with the supply of necessary treatments and resources.

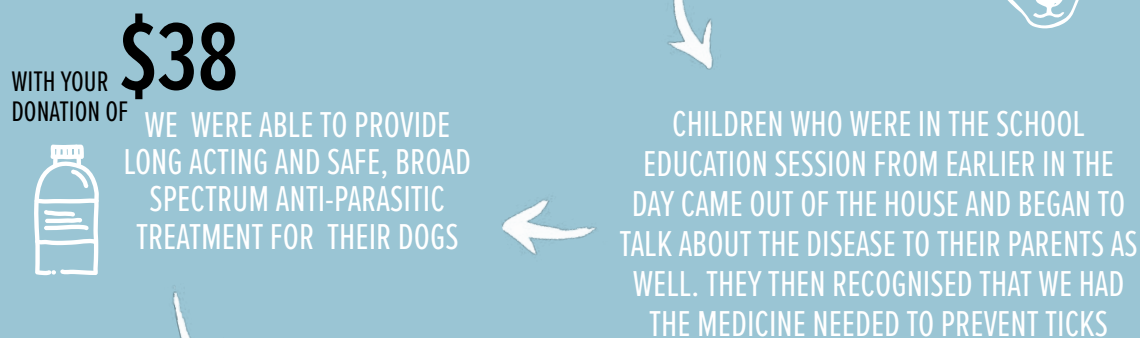
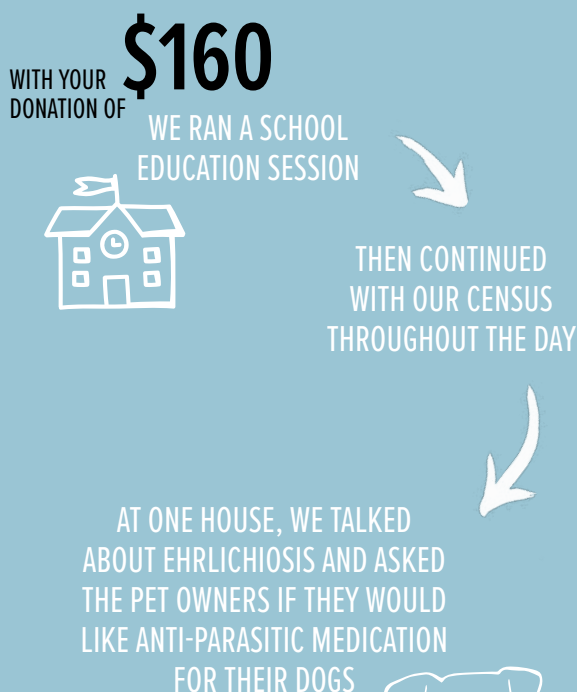
Read about the experience our Education Officer, Michelle, had while working in the MacDonnell Ranges. She was able to see our One Health, One Wellbeing approach in action, benefiting community members and animals together.

We were working in MacDonnell Ranges communities, undertaking a companion animal census and providing door-to-door education around ehrlichiosis, the new tick-borne disease for Australia.

With owner permission, we were distributing anti-parasitic medication to dogs to prevent external parasites, including ticks – the vectors for this new disease.

We were also delivering education in the schools, with lessons centred around students understanding medicine as the best way to prevent tick-borne diseases in their dogs.

See how your donations are making impact.



THIS PROMPTED A MORE DETAILED CONVERSATION WITH ADULTS AT THE HOUSE ABOUT EHRLICHIOSIS, TICKS, SPREAD OF THE DISEASE, AND WHY AND HOW THEY CAN GET TICK PREVENTATIVE MEDICATION FOR THEIR DOGS

### MICHELLE REFLECTS:

"I SAW HOW EDUCATION IMPROVED INTERACTION WITH COMMUNITY MEMBERS, ENGAGED MORE PEOPLE, AND ALLOWED FOR COMMUNITY MEMBERS TO MAKE INFORMED DECISIONS ON THE HEALTH OF THEIR PET. IT WAS A VERY 'FEEL-GOOD' MOMENT, SEEING AN ALMOST IMMEDIATE AND DIRECT IMPACT OF THE EDUCATION PROGRAM!"



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## Our Actions

Existing and emerging challenges are complex and interrelated, requiring coordinated and committed action by national, state, territory and local government, policy makers, funders and communities. AMRRIC remains adaptive to ensure our community engagement and wholistic program approach, including tailored education, meets the needs of the communities we work with. We continue to address the public health, wellbeing and

environmental implications of companion animal population management which not only recognise dogs, but with increasing popularity, cats and other larger domestic animals as pets. We also remain committed to our involvement in disaster and emergency animal disease preparedness and response, helping build solutions in critical remote situations.

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## Our Goals



**Safe, happy and healthy animals in communities – companion animals are healthy, animal populations are in control, communities and owners are safe and well educated in animal care and empowered for self-determining good animal management.**



## Self-determining Communities



Above: Resident Matthew carrying his dog after surgery

Left: Halls Creek Ranger Emily with local resident Fiona and her companions



### Educational Resource Highlights

- Parvovirus Lesson Plan 1

Parvovirus, Vaccinations, and Germs

This lesson plan is suitable for Year 3 – Adults. With a One Health focus, it aims to share the knowledge and value of the parvovirus vaccination for dogs and the ease and means by which germs spread through the environment. Lesson content is hands-on and engaging.

<https://www.amrric.org/resources/view/parvovirus-lesson-plan-1-vaccinations-germs/>

- Ehrlichiosis Lesson Plan 1

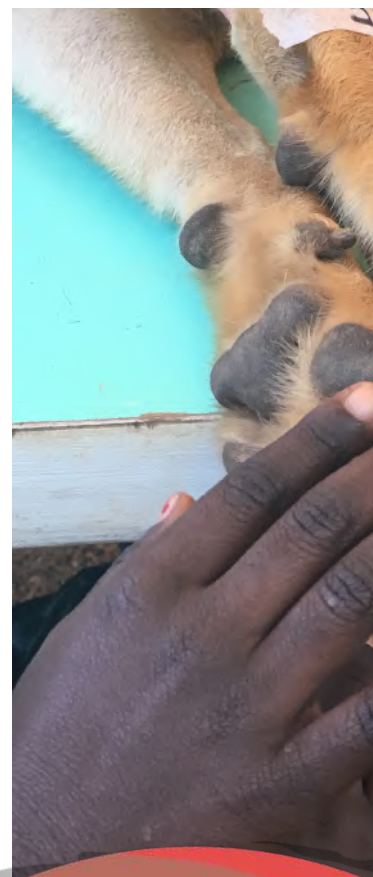
Aimed at children in years two to five, this resource aims to improve the knowledge and awareness of Ehrlichiosis and the signs of sickness that it causes. This resource is a fun interactive game focusing on the signs of Ehrlichiosis using a video and printed images. Participants must match the pictures of the dog to the corresponding category (a healthy or sick dog). The lesson plan contains instructions and templates for all necessary materials.

<https://www.amrric.org/resources/view/good-one-sick-one-ehrlichiosis-lesson-plan/>

- Monitoring and Evaluation Activity for Cat Breeding

This PowerPoint can be used for monitoring and evaluating the achievement of desired understandings of the participants from the lesson content. Monitoring and evaluation activities are incorporated as games into this lesson plan and PowerPoint. The lesson plan is focused on Cat Breeding potential and aims to have students understand the substantial breeding capacity of cats and the impacts this has on people and communities through interactive activities and an animation video. All necessary resources are supplied.

<https://www.amrric.org/resources/view/cat-breeding-reproduction-monitoring-and-evaluation-lesson-plan/>



**13**  
TRAINING COURSES  
DELIVERED



**5139**  
COMMUNITY  
MEMBERS  
ENGAGED



**3**  
COVID  
RESOURCES  
DEVELOPED

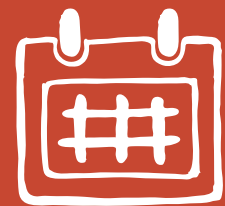


EDUCATION  
DELIVERED TO  
**405**  
CHILDREN

**21**  
EDUCATION  
RESOURCES  
DEVELOPED



**2**  
COMMUNITY  
EVENTS HELD



#### Key Highlights

- Increased remote training for animal management knowledge in communities through the following organisations: Cairns Regional Council; Torres Strait Island Regional Council; Catholic Education NT; and Pilbara Metamaya Aboriginal Corporation.
- Engaged in education through census and antiparasitic medication delivery programs to the following locations: Wadeye; Peppimenarti; Nganmarriyanga; Adelaide River & Batchelor; Lajamanu; Yalata; Koonibba; Kintore; Mt Liebig; Titjikala; Amoonguna; Santa Teresa; Wallace Rockhole; Areyonga; Imanpa; Haast's Bluff; Docker River; Hermannsberg; Finke; and Papunya.

**“Thank you Michelle and Chelsea. You ran a wonderful programme for the students. It was very relevant and presented in a way that the children found interesting and understandable. You are very welcome to come back any time in the future. Many thanks.”**

**Mark (Ltyentye Apurte  
Catholic School, Santa Teresa)**

Left: Dog surgery in Maningrida



## Quality Needs-based Services

Right top:  
Dr Cutter with a  
beloved patient

Right bottom:  
Tommy introducing his pet to  
staff during the MacDonnell  
Regional Council census



KEY HIGHLIGHTS



NT ANIMAL WELFARE GRANT  
TO WORK WITH MACDONNELL  
REGIONAL COUNCIL ACROSS  
**13** COMMUNITIES IN  
THE REGION

### Regional Planning

In 2020, AMRRIC secured a NT Animal Welfare Grant in partnership with MacDonnell Regional Council to undertake a census and education program for 13 communities across their region. This on-ground program was completed in the first half of 2021. The data report from the census has been completed and AMRRIC will continue to work with MacDonnell Regional Council staff to develop their first strategic animal management plan for their region that can be integrated and budgeted into their annual planning.

**5** COMPANION ANIMAL  
CENSUS PROGRAMS  
DELIVERED ACROSS **19**  
COMMUNITIES





**35** VETERINARY PROGRAMS

## Veterinary Services and Preventative Care Outputs

In our efforts to improve community health and wellbeing by improving the health and welfare of animals in communities, we continuously aim to broaden our reach and frequency of veterinary service access. Despite border closures and COVID-19 related restrictions, in the past year AMRRIC has been flexible and nimble to mobilise staff and volunteers or contractors where possible, to continue responding to requests for assistance and providing companion animal desexing through veterinary programs.

AMRRIC has established new programs for four areas previously not serviced, and continues to strengthen relationships with existing partner communities.

### KEY HIGHLIGHTS



**643**

DOGS DESEXED



**79**

COMMUNITIES VISITED  
THROUGH VETERINARY  
PROGRAMS IN

**NT, WA,  
SA & QLD**

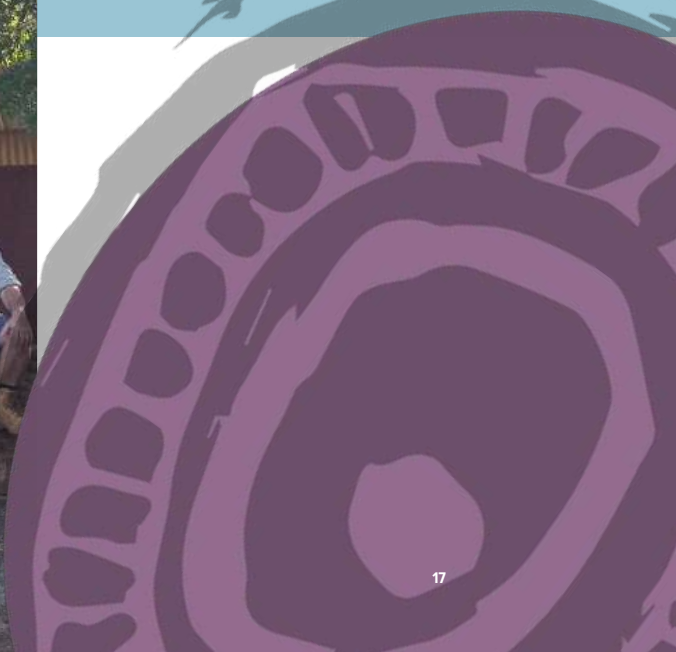


**187**

REQUESTS FOR  
ASSISTANCE



Left:  
*The Halls Creek  
Veterinary Blitz team*





## Quality Needs-based Services



**15** SCHOOLS VISITED

## School and Community Education

AMRRIC education programs are run in remote classrooms and communities, directly providing information and resources regarding the health of their companion animals.


This past year, AMRRIC's school-based programs have delivered information on the emerging tick-borne disease Ehrlichiosis. In the climate of the current global health crisis, AMRRIC has developed a "COVID-19 and our animals" poster, factsheet and video. AMRRIC also continues to develop and provide cat focused materials providing education and awareness of the impact of cats as pets in communities.

**“Wonderful resources,  
very interactive and  
great for the class”**

## Imanpa School, NT

## KEY HIGHLIGHTS

 **2** SUCCESSFUL  
EDUCATION GRANTS  
TOTTALLING **\$13K**

 DELIVERED EHRLICHIOSIS & CAT RELATED EDUCATION TO SCHOOLS DURING CENSUS IN MACDONNELL REGIONAL COUNCIL **9**



Left:  
*AMRRIC Education Kit*

## AMRRIC calls for research into connections between human, animal, and environmental health

November 9, 2020

1014



AMRRIC (Animal Management in Remote Regions) was featured on the occasion of International Day of the Girl, highlighting the understanding of human, animal, and environmental health connections.

Above left:  
AMRRIC's advocacy efforts  
featured in peer-related  
publication.

Above right:  
A resident of Bagot Community  
with her companion



### KEY HIGHLIGHTS



**2** STAKEHOLDER  
EVENTS HOSTED



CONTRIBUTED SUBMISSIONS  
TO **5** PUBLIC POLICY  
DISCUSSION PAPERS



OUR WORK WAS FEATURED  
IN **16** EXTERNAL NEWS ARTICLES  
& 2 RADIO INTERVIEWS

**29**  
E-NEWS  
ARTICLES  
PUBLISHED



### Advocacy

AMRRIC operates as a knowledge broker, working with, sharing knowledge and catalysing relationships between a complex array of stakeholders, as well as highlighting to decision makers and members of the public, the challenges and opportunities that remote community face in terms of effective and sustainable animal health and management. This year, AMRRIC's advocacy has largely been in response to the devastating Ehrlichiosis outbreak. As part of this advocacy, we hosted an Ehrlichiosis Impacts Workshop, and a Vector Borne Zoonoses Workshop; both of these

seeking to engage dialogue and transdisciplinary collaboration to address current issues in remote community animal management. Our staff have delivered 11 presentations to audiences including environmental health and animal management professionals, veterinary students, pharmaceutical companies and professionals involved with emergency animal diseases responses. We have additionally contributed commentary to public policy discussion papers including the Australian Government's Biosecurity 2030 roadmap, as well as various state and territory veterinary, animal welfare and management legislative reviews.



## Sustainable Resourcing: Funding

### Donors

AMRRIC is extremely grateful for the ongoing philanthropic support of our regular donors and proudly acknowledge those here along with our new supporters; to Isaacson Davis Foundation, Seaton Foundation and others who wish to maintain anonymity, “thank you”, we are pleased to report your combined contribution of over \$41,000 assists AMRRIC in providing companion animal management programs directly benefiting remote communities.

### Grants – Up to \$50K

- Roper Gulf Regional Council Community Benefit Grant – Support for Outstations Vet Program
- Charles Darwin University Science Week Grant – One Health in Remote Communities school education
- Charles Darwin University Inspired NT Grant – Cats & Communities school education
- Northern Territory Animal Welfare Grant Program – MacDonnell Regional Council census and education

### Grants – Over \$100K

- Australian Government’s Indigenous Advancement Strategy – Companion Animal Program

### Pro Bono

- The Leading Partnership, Philip Pogson, Sydney – governance advisor
- Miwatj Aboriginal Health Corporation – collaborator Ehrlichiosis Animation Project

### Sponsor & Product Donors

AMRRIC’s work is enhanced through collaborative support and sponsorship of companion animal care products, service and pricing and AMRRIC wishes to acknowledge through this twelve-month period the support of **Boehringer Ingelheim** for animal health products including **Nexgard®**, **MSD Animal Health** for **Bravecto®** and **PETstock** for **Glow** pet food. This support gratefully provided relief to many communities impacted by the pandemic and Ehrlichiosis.

In addition, we would like to acknowledge the team at **Crazy Critterz Toy Box** for their support by promotion of the [Remote Communities Essentials Box](#) and [AMRRIC Tuggie](#) providing toys and care products for communities.

AMRRIC wishes to acknowledge the ongoing support of **Aboriginal Broadcasting Australia** who continue screening the “[Pets are Family](#), [Treat ‘em Good](#)” series of education video messages to remote communities.



### Volunteers

There were significant challenges in providing volunteer opportunities due the ongoing uncertainties and travel restrictions associated with the pandemic. Where possible, volunteers were sourced from within the same state/territory as the community. We are ongoingly grateful to the many volunteers who continue to give their time to support AMRRIC’s work and who remain flexible and understanding in the face of these unprecedented challenges, and often barriers, to contributing to our work.



**80** VOLUNTEER  
DAYS IN FIELD/OFFICE



**10** PROGRAMS THAT TOOK  
VOLUNTEERS IN 2020/2021 FY



**442** SUPPORTERS REGISTERED  
TO RECEIVE NOTICE OF UPCOMING  
VOLUNTEER OPPORTUNITIES

## Sustainable Resourcing: People & Partnerships

### Research Partnerships

By linking researchers to communities, advising on ethical research design, providing logistic support for sample collection and contributing to culturally appropriate knowledge translation, AMRRIC acts as a knowledge broker, connecting researchers and communities and helping to build the evidence base for One Health One Wellbeing linkages.

This financial year we have:

- Supported two Indigenous PhD students with their respective projects
  - > Dr Tamara Riley – Tamara Riley is a Wiradjuri woman with family ties to Western NSW. Tamara is a PhD Candidate and Research Associate within the Aboriginal and Torres Strait Islander Health Program at the National Centre for Epidemiology and Population Health (NCEPH). Tamara's research focuses on One Health (the relationship between animal, human and environmental health) within Aboriginal and Torres Strait Islander communities.

> Dr Cameron Raw – Cam Raw is a Palawa man with Lyluequonny ancestry from southern lutruwita (Tasmania). Graduating from the University of Melbourne with a BVSc (Hons) in 2013, Cam has several years' experience working with Bininj, Maung and Yolngu communities across Arnhem Land in various clinical roles. This work has led to an interest in One Health and undertaking a PhD at the University of Melbourne in the zoonotic potential of soil-transmitted helminths in remote Aboriginal and Torres Strait Islander communities. Cam also delivers lectures, teaches practical classes and supervises clinical placements with veterinary and One Health students at the University of Melbourne.

- Assisted two research institutes with One Health focused grant applications
- Contributed to research examining:
  - > The impact of COVID on the veterinary industry – see paper: <https://www.sciencedirect.com/science/article/pii/S235277142100104X>
  - > Antimicrobial resistance and stewardship in the veterinary industry
  - > The management of animals in disasters – see report: <https://researchnow.flinders.edu.au/en/publications/animals-in-disasters-an-updated-assessment-of-australias-animal-r/fingerprints/>
- Undertaken extensive *Ehrlichia canis* sampling and surveillance during remote community veterinary programs
- With research partners, developed a pilot project proposal to examine the zoonotic potential of *Ehrlichia canis* and *Anaplasma platys*

Far left: *Bagot Community resident Helen Fejo-Firth talking with AMRRIC staff*

Below: *Bagot Community resident with his puppy*

Next page: *Helen with her beloved companions*

“I am inspired at the efforts of people and organisations that demonstrate through action and stories the need for continual change. I am happy to have helped in my own small way and will continue to support various initiatives wherever possible.”

Dallys Young  
(AMRRIC Supporter)



COLLABORATION WITH 2 INDIGENOUS  
VETERINARIANS & PHD STUDENTS ON  
ONE HEALTH FOCUSED RESEARCH











## Our People: The Board

Kate has a base in Melbourne and Asia where she previously managed the regional companion animal programmes for a global animal protection organisation, with a focus on dog welfare, rabies and population management. Kate brings a broad range of animal welfare, strategy and one health project, policy, training and management experience. She is committed to leading AMRRIC to better and more broadly work with others to serve local communities and their animals.



**Dr Kate Blaszk**  
Chairperson



**Dr Ann-Margret Withers**  
Vice-Chair, Chair of Finance  
and Risk Committee

Ann-Margret Withers is the Senior Manager Outreach Programs for RSPCA NSW, where she has worked since 2002. As well as being a general practice vet and supporting Inspectorate work for the RSPCA, she has been significantly involved in the development and delivery of their social support and outreach programs to disadvantaged, rural and Aboriginal communities in NSW since the mid-2000s. These programs provide access to important basic veterinary services and education, and are aimed at supporting the human-animal bond and recognising its importance in the health, welfare and safety of people and their pets. She has been on the AMRRIC board since 2007.

Rosalie grew up in Perth, and has worked as a medical doctor and researcher in Aboriginal communities in remote regions of NT and WA since 1997. She has also ventured to work in rural Solomon Islands, East Timor and during the Ebola outbreak in Sierra Leone. She has specialised training in public health and general practice. Rosalie believes that health arises from how people live. She would like to see promotion of children's well-being, quality education, employment, housing and transport. She sees animal and human well-being as interconnected, and believes in the fundamental importance of ecosystems and the environment.



**Dr Rosalie Schultz**  
Board Member



**Dr Steve Rogers**  
Board Member

Dr Steve Rogers is the Pro Vice Chancellor of Research and Innovation at Charles Darwin. An experienced company director, Steve also currently holds a Directorship with Territory NRM. Prior to his role with CDU, as CEO of CfAT Ltd, an Aboriginal controlled not for profit company based in Alice Springs, Steve led the company's transition from a government grant, block funded NGO to a sustainable commercial company, with a remit to deliver technology innovation required to stimulate economic development across remote Indigenous Australia.



**Dr Alison Taylor**  
Board Member

Dr Alison Taylor has been a practicing veterinarian for 20 years and has been a partner in a small animal practice in Canberra since 2004. Following introductions by AMRRIC, Alison has been involved in delivering animal (mainly dog) health programs in the Northern Territory since 2008. Since 2010, she and the organisation that she co-founded have been providing the service consistently to the same 25 communities in the Barkly and Central Desert regions. During this time, there has been much collaboration with AMRRIC.

Joanne is passionate about changing the underlying causes of Aboriginal disadvantage and building awareness of intragenerational trauma experienced by Aboriginal people, and previously held the role of Operations Manager at the West Australian Stolen Generations Aboriginal Corporation. Prior to her commitment to alleviating Aboriginal disadvantage, she worked as a processing engineer across a broad range of minerals and mineral processing operations. Her experience encompasses large scale mining and smelting operations to bench scale test work programs and feasibility studies. At present, she is pursuing a long-held dream to author her first book. Joanne knows the value of education to deliver life-long benefits and the power of storytelling to share diverse voices.



**Joanne Abraham**  
Board Member, Chair of  
Advisory Committee



**Karl Dyason**  
Board Member

Karl works for Parks Australia and oversees the Uluru-Kata Tjuta National Park which is jointly managed by Anangu traditional owners and the Director of National Parks. Karl has had nine years working and living in remote communities in the Northern Territory, the last three years as Chief Executive Officer of the Bawinanga Aboriginal Corporation in Maningrida. Karl has had extensive experience in engaging with Indigenous communities, working with traditional owners, ranger groups and other stakeholders to achieve social, economic, health and environmental outcomes for Indigenous people. In the past Karl has worked for both the Northern Territory and Australian governments in a range of roles including business management, accounting, system implementation, strategic planning and corporate services.

Emma-Jane has a strong desire and passion for the absolute best outcomes for all First Nation communities across Australia. She honours and respects to their connection with their homeland, environment and animals. She identifies as being a Yuwaalaraay woman. Emma-Jane holds a position with Charles Darwin University as the Senior Employee Relations Consultant and is a registered Legal Practitioner in the Northern Territory, and is currently undertaking a Master of Business Administration. She was initially attracted to become involved with AMRRIC seeking to further her learnings about the connections on a holistic level between animals, the environment, and First Nation Communities. As a member of the Board of Directors for AMRRIC, she is firmly committed to the realisation of quality and sustainable outcomes that are aligned with the overarching strategic business objectives of the organisation.



**Emma-Jane Cook**  
Board Member



## Our People: Aboriginal and Torres Straight Islander Advisory Committee



**Alex Blackman**  
Committee Member

Alex is a Kalkadoon man from Mount Isa, Queensland, but has spent most of his life in the Wadjuk country of Perth. A life-long animal lover, he has a Biology Degree majoring in Wildlife Conservation. Alex became involved in dog management through a role with the Department of Health where he was part of dog health programs. Alex is passionate about both animal management and Aboriginal welfare, and hopes to use his knowledge and experience to positively influence both areas.

**Wayne Bynder**  
Committee Member



Born into one of the largest southwest families, Wayne has lived much of his life in Perth. He has enjoyed working and learning in remote regional areas of the Kimberley and in the Northern Territory, deciding early in life to work in both broadcasting and teaching. Wayne most enjoys Indigenous broadcasting for which he has built up over 30 years of experience in all areas including training, broadcasting and managing. Wayne follows a philosophy of “Be respectful to other people and always be ready to learn”.



**Dr Julie Owen**  
Committee Member

Julie is an Aboriginal woman with family ties to the Narungga and Ngarrindjeri Nations of South Australia, whose love for the Kimberley and its people have captured her heart and spirit. Julie was awarded a Fulbright Scholarship to travel, work and learn and live for nine months with Native American Nations across Midwest, USA in 2007 was a highlight of her academic career. Over the last 30 years, Julie has lived and worked across several states in regional, remote and rural areas, in Aboriginal health, community development and education.

**Bindee Davis**  
Committee Member



Bindee grew up in Darwin and calls it home, but is enjoying living in Adelaide while she works her way through university study to become a veterinarian. Bindee is a qualified and experienced Veterinary Nurse that has experience working in general practices, emergency centres and remote Indigenous communities. Whenever possible Bindee likes to travel to experience different cultures and ways of life. She also has an interest in working with education and dog health



**Scott Gorrige**  
Committee Member

Scott Gorrige has worked in Indigenous Education since 1998, first with Education Queensland and then as Director of Murrimatters Consulting. Scott co-developed Engoori with David Spillman in 2007 to change the way in which school communities perceive, talk and think about teaching and learning in the context of Indigenous Education and has delivered this process to numerous organisations and schools across Australia, in particular within the Stronger Smarter Leadership Program. Scott is a Mithaka man with obligations to take the lead on Native Title processes and secure the permanent protection of traditional waters and country through negotiations with government, pastoralists, mining, and other key stakeholders.

# Our Members

NSW: 27	VIC: 29	SA: 10	ACT: 7
NT: 18	QLD: 15	WA: 17	TAS: 1



A special thanks and acknowledgement to the following Board Members who resigned their positions during the year.



Peter Stephenson



Sabina Shugg AM



Scott Gorringe



## Our People: Looking Forward

*Below top: Michelle visiting a home during community census in MacDonnell Regional Council  
Below bottom: A morning sunrise in a beautiful remote setting*



**Lauren McDonald**  
General Manager  
Company Secretary

“AMRRIC has shown great maturity as an organisation to continue to adapt in the pandemic climate and lead in discussion and advocacy of other key issues impacting companion animal management in remote communities; I look forward to success in supporting our team, management and board so that AMRRIC continues to work with communities and our partners to collaboratively deliver outcomes in remote community companion animal management.”

*A note of thanks to Vicky Wellman and Robyn Purtill who assisted during my maternity leave.*



**Dr Bonny Cumming**  
Program Manager:  
Strategic Delivery

“While devastating, the Ehrlichiosis outbreak has shone a spotlight on the challenges of, and need for regular and effective remote community animal health and management programs. My focus for the coming year will be on leveraging this momentum for sustained improvements for communities and their animals.”



**Dr Chelsea Smart**  
Program Manager:  
Operational Delivery

“Growing our team of contracted and volunteer veterinarians so that we have the team members to service more communities in need than ever before, and hoping that COVID safety in remote communities is less of a concern and we are able to travel more freely.”



**Katrina Doody**  
Project Officer

“I am passionate to continue being part of a team that works so hard to provide animal health and education services to remote communities in need. Specifically through ongoing projects such as our remote community antiparasitic supply program and the impactful work we have undertaken within extremely remote outstation and homeland communities, the significant, positive effects of our ability to provide collaborative, sustainable and appropriate solutions is such an important aspect of AMRRIC's approach which I hope will continue to flourish into the future.”



**Michelle Hayes**  
Education Officer

"My aim is for AMRRIC Education to grow its number of education programs, establish regular education programs in communities, and continue to develop highly impactful resources for all age groups."



**Jane Crouch**  
National Fundraising & Corporate Partnerships Manager

"My wish for AMRRIC in the year ahead is that we continue to grow support from the public, the corporate and philanthropic sectors, so that we're suitably resourced to increase our impact."



**Frances Grant**  
Communications & Marketing Officer

"I am looking forward to increasing AMRRIC's awareness through communications and exploring new and innovative ways to engage with our audiences."



**Natasha Duncan**  
National Fundraising & Corporate Partnerships Manager

Tash has moved on from AMRRIC late in 2021, but her enthusiasm, ideas and the creativity which she brought to AMRRIC's fundraising efforts during her fourteen months with the team will have lasting impact.



**Courtney Falls**  
Education Officer

AMRRIC (tearfully) farewelled Courtney on 30/10/2020 after almost five years in the role of Education Officer. Courtney had a creative, engaging, and endearing personality which resulted in her creating so many positive relationships with community members and program partners alike. Courtney has true respect of two-way learning and holds in high value knowledge sharing.

A special thanks and acknowledgement to the following staff who worked with AMRRIC during the year, and congratulations to Kit who completed her Business Administration traineeship



**Kit Reed**



**Angela Hammond**





## Mindfulness Corner

Thank you for coming on this journey with us, tracing our impact this past year as we turned outbreaks into opportunities. We'd like to offer you some time now to reflect on your impact and take a moment for your wellbeing with this mindfulness activity. You can share your creations and reflections with us on social media with #AMRRICimpact and tagging us [@AMRRIC](#).



My impact  
this year:

# **Animal Management in Rural and Remote Indigenous Communities Ltd**

**ABN 71 173 062 319**

**Financial Statements**

**For the Year Ended 30 June 2021**



**Animal Management in Rural and Remote Indigenous Communities Ltd**  
**ABN 71 173 062 319**

## **Contents**

**For the Year Ended 30 June 2021**

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## **Animal Management in Rural and Remote Indigenous Communities Ltd**

ABN 71 173 062 319

### **Directors' Report**

**30 June 2021**

The Directors present this report on the Animal Management in Rural and Remote Indigenous Communities Ltd ('AMRRIC' or the 'Company') for the financial year ended 30 June 2021.

#### **Directors**

The names of each person who has been a director during the year and at the date of this report are:

Dr Peter Stephenson  
Dr Ann-Margret Withers  
Ms Sabina Shugg  
Dr Rosalie Schultz  
Dr Katherine Blaszk  
Ms Alison Taylor  
Mr Stephen Rogers  
Mr Scott Gorrige  
Mrs Joanne Abraham  
Mr Dennis Karl Dyason  
Ms Emma-Jane Wellington

#### **Principal activities**

The principal activities of the Company during the financial year were to help raise the personal health standards of Indigenous people in communities by improving the health of companion animals in rural and remote Aboriginal and Torres Strait Islander communities by:

- a) aiding sustainable dog health programs throughout Australian States and Territories (in particular, the Northern Territory);
- b) promoting and develop scientific research into improving animal management practices;
- c) holding conferences and other educational sessions to promote best practice in animal management in Indigenous communities;
- d) co-ordinating dog health programs for communities requesting assistance; and
- e) supporting Indigenous communities in managing dog health programs through veterinary support, public health support and Indigenous environmental health worker support.

#### **Significant changes**

There were no significant changes in the state of affairs of the Company during the financial year.

#### **Operating result**

The surplus of the Company for the financial year amounted to \$226,741 (2020: \$119,003).

#### **Events after the reporting date**

No matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the Company, the results of those operations or the state of affairs of the Company in future financial years.

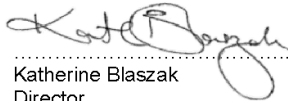


**Animal Management in Rural and Remote Indigenous Communities Ltd**  
ABN 71 173 062 319

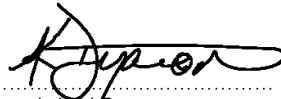
## **Directors' Report**

**30 June 2021**

Signed in accordance with a resolution of the Board of Directors:



Katherine Blaszk  
Director  
DARWIN  
Date: 24/11/2021



Dennis Karl Dyason  
Director  
DARWIN  
Date: 25/11/2021

**Animal Management in Rural and Remote Indigenous Communities Ltd**

ABN 71 173 062 319

**Directors' Declaration**

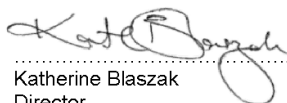
**30 June 2021**

In accordance with a resolution of the Directors of Animal Management in Rural and Remote Indigenous Communities Ltd, the Directors of the registered entity declare that, in the Director's opinion:

1. The financial statements and notes, as set out on pages 4 to 16, satisfy the requirements of the *Australian Charities and Not-for-profits Commission Act 2012* and:
  - a. Comply with Australian Accounting Standards applicable to the entity; and
  - b. Give a true and fair view of the financial position of the registered entity as at 30 June 2021 and of its performance for the year ended on that date.
2. There are reasonable grounds to believe that the registered entity will be able to pay its debts as and when they become due and payable.

This declaration is signed in accordance with subs 60.15(2) of the *Australian Charities and Not-for-profits Commission Regulation 2013*.

On behalf of the Board



Katherine Blaszak

Director

DARWIN

Date: 24/11/2021



Dennis Karl Dyason

Director

DARWIN

Date: 25/11/2021



**Animal Management in Rural and Remote Indigenous Communities Ltd**

ABN 71 173 062 319

**Statement of Income and Expenditure****For the Year Ended 30 June 2021**

	2021	2020
	\$	\$
<b>Revenue and Other Income</b>		
Grant revenue	1,461,511	1,052,185
Self-generated income	390,161	97,191
Membership income	4,436	3,563
Donations and contributions	156,159	68,740
Interest income	12,051	10,205
Reimbursements	4,588	32,395
Cash Flow Boost	37,500	62,500
Sponsorship	-	32,500
<b>Total Revenue and Other Income</b>	<b>2,066,406</b>	<b>1,359,279</b>
<b>Expenses</b>		
Employee benefits expense	(969,285)	(663,331)
Resources and special projects	(253,622)	(148,885)
Training and development expenses	(65,679)	(8,061)
Fundraising expenses	(42,063)	(43,354)
ICT expenses	(32,135)	(21,724)
Consulting and professional services	(64,897)	(55,421)
Insurance expense	(22,574)	(16,400)
Marketing expense	(66,745)	(35,966)
Travel expenses	(71,732)	(51,146)
Other administrative expenses	(149,847)	(142,790)
Depreciation expense – Plant and equipment	(61,105)	(22,603)
Amortisation - Intangible assets	(37,043)	(3,935)
Depreciation - Leases	(2,744)	(23,703)
Interest on leases	(194)	(2,796)
Finance costs	-	(161)
<b>Total Expenses</b>	<b>(1,839,665)</b>	<b>(1,240,276)</b>
<b>Surplus for the year</b>	<b>226,741</b>	<b>119,003</b>
<b>Other comprehensive income for the year</b>	<b>-</b>	<b>-</b>
<b>Total comprehensive income for the year</b>	<b>226,741</b>	<b>119,003</b>

The accompanying notes form part of these financial statements.

**Animal Management in Rural and Remote Indigenous Communities Ltd**

ABN 71 173 062 319

**Balance Sheet**

As at 30 June 2021

	Note	2021 \$	2020 \$
<b>ASSETS</b>			
<b>CURRENT ASSETS</b>			
Cash and cash equivalents	2	2,364,847	1,379,834
Trade and other receivables	3	127,335	96,870
Other assets	4	47,421	50,093
<b>TOTAL CURRENT ASSETS</b>		<b>2,539,603</b>	<b>1,526,797</b>
<b>NON-CURRENT ASSETS</b>			
Plant and equipment	5	152,803	156,504
Intangible assets	6	45,450	45,450
Right of use assets	7	102,670	33,607
Financial assets	8	20	20
Other assets	4	15,405	6,000
<b>TOTAL NON-CURRENT ASSETS</b>		<b>316,348</b>	<b>241,581</b>
<b>TOTAL ASSETS</b>		<b>2,855,951</b>	<b>1,768,378</b>
<b>LIABILITIES</b>			
<b>CURRENT LIABILITIES</b>			
Trade and other payables	9	184,004	123,554
Other liabilities	10	1,338,042	655,533
Employee benefits	11	115,505	75,626
Lease liabilities	12	39,296	31,765
<b>TOTAL CURRENT LIABILITIES</b>		<b>1,676,847</b>	<b>886,478</b>
<b>NON-CURRENT LIABILITIES</b>			
Employee benefits	11	17,365	6,028
Lease liabilities	12	62,666	3,540
<b>TOTAL NON-CURRENT LIABILITIES</b>		<b>80,031</b>	<b>9,568</b>
<b>TOTAL LIABILITIES</b>		<b>1,756,878</b>	<b>896,046</b>
<b>NET ASSETS</b>		<b>1,099,073</b>	<b>872,332</b>
<b>EQUITY</b>			
Accumulated surplus		1,099,073	872,332
<b>TOTAL EQUITY</b>		<b>1,099,073</b>	<b>872,332</b>

The accompanying notes form part of these financial statements.



**Statement of Changes in Equity**  
**For the Year Ended 30 June 2021**

	<b>Accumulated Surplus</b>
<b>2021</b>	
	<b>\$</b>
Balance at 1 July 2020	872,332
Surplus for the year	226,741
Balance at 30 June 2021	<u>1,099,073</u>
<b>2020</b>	
	<b>\$</b>
Balance at 1 July 2019	753,329
Surplus for the year	119,003
Balance at 30 June 2020	<u>872,332</u>

**Animal Management in Rural and Remote Indigenous Communities Ltd**

ABN 71 173 062 319

**Statement of Cash Flows**  
**For the Year Ended 30 June 2021**

	Note	2021 \$	2020 \$
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>			
Receipts from customers		397,520	179,331
Payments to suppliers and employees		(1,633,840)	(1,086,822)
Donations received		156,159	68,740
Interest received		12,051	10,205
Interest expense		(2,744)	(2,796)
Receipts from grants		2,144,020	1,581,364
Net cash provided by operating activities	13	<u>1,073,166</u>	<u>750,022</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>			
Purchase of plant and equipment	5	(57,404)	(157,085)
Purchase of intangible assets	6	-	(45,450)
Dividends received		8,700	3,962
Net cash provided used in investing activities		<u>(48,704)</u>	<u>(198,573)</u>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings		<u>(39,449)</u>	<u>(22,005)</u>
Net cash used in financing activities		<u>(39,449)</u>	<u>(22,005)</u>
Net increase in cash and cash equivalents held		985,013	529,444
Cash and cash equivalents at beginning of year		<u>1,379,834</u>	<u>850,390</u>
Cash and cash equivalents at end of financial year	2	<u>2,364,847</u>	<u>1,379,834</u>

The accompanying notes form part of these financial statements.



## **Animal Management in Rural and Remote Indigenous Communities Ltd**

ABN 71 173 062 319

### **Notes to the Financial Statements**

**For the Year Ended 30 June 2021**

#### **1 Summary of significant Accounting Policies**

The financial statements are special purpose financial statements prepared in order to satisfy the financial reporting requirements of the *Australian Charities and Not-for-profits Commission Act 2012*. The Board has determined that the Company is not a reporting entity because there are no users who are dependent on general purpose financial statements.

The financial statements, except for the cash flow information, have been prepared on an accruals basis and are based on historic costs and do not take into account changing money values or, except where specifically stated, current valuations of non-current assets.

The Company has adopted all standards which became effective for the first time at 30 June 2021. The following significant accounting policies, which are consistent with the prior period unless otherwise stated, have been adopted in the preparation of these financial statements. These financial statements have been prepared in accordance with Australian Accounting Standards to the extent disclosed in the significant accounting policies below.

The financial statements have been presented in Australian dollars and have been rounded to the nearest dollar.

##### **(a) Revenue and other income**

The Company recognises revenue in accordance with AASB 15: Revenue from Contracts with Customers and AASB 1058: Income of Not-for-Profit Entities. Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured. The following specific recognition criteria must also be met before revenue is recognised:

###### **Grant revenue**

Grant revenue is recognised in profit or loss when the Company satisfies performance obligations stated within the funding agreements.

If conditions are attached to the grant which must be satisfied before the Company is eligible to receive the contribution, the grant will be recognised in the statement of financial position as a liability (unearned grant revenue) until those conditions are satisfied.

Where the Company receives contributions of assets from the government and other parties for zero or a nominal value, these assets are recognised at fair value on the date of acquisition in the statement of financial position, with a corresponding amount of income recognised in profit or loss.

###### **Self-generated income**

Self-generated income is recognised upon delivery of the service to customers. Revenue received for services not yet rendered at the balance sheet date is recognised as income in advance.

###### **Donations**

Donations and bequests are recognised as revenue when received.

###### **Interest income**

Interest is recognised using the effective interest method.

All revenue is stated net of the amount of goods and services tax (GST).

## Animal Management in Rural and Remote Indigenous Communities Ltd

ABN 71 173 062 319

### Notes to the Financial Statements

For the Year Ended 30 June 2021

#### 1 Summary of significant Accounting Policies

##### (a) Revenue and other income (continued)

###### Other Income

Revenue from the rendering of a service is recognised upon the delivery of the service to the customer.

##### (b) Income Tax

The Company is exempt from income tax under Division 50 of the *Income Tax Assessment Act 1997*.

##### (c) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Tax Office. In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Receivables and payables in the statement of assets and liabilities are shown inclusive of GST.

##### (d) Cash and cash equivalents

Cash and cash equivalents comprises cash on hand, deposits held at call with banks, and other short-term highly liquid investments with original maturities of three months or less.

##### (e) Financial Assets

Investments in financial assets are initially recognised at cost, which include transaction costs, and are subsequently measured at fair value. Movements in fair value are recognised through an equity reserve.

##### (f) Plant and Equipment

Each class of plant and equipment is carried at cost less, where applicable, any accumulated depreciation and impairment losses.

In the event the carrying amount of plant and equipment is greater than its estimated recoverable amount, the carrying amount is written down immediately to its estimated recoverable amount and impairment losses recognised in the statement of income and expenditure.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be reliably measured. All other repairs and maintenance are recognised as expenses in the statement of income and expenditure during the financial period in which they are incurred.

###### Depreciation

Plant and equipment is depreciated on a straight-line basis over the asset's useful life to the Company, commencing when the asset is ready for use.



## **Notes to the Financial Statements**

### **For the Year Ended 30 June 2021**

#### **1 Summary of significant Accounting Policies**

##### **(f) Plant and Equipment (continued)**

The depreciation rates used for each class of depreciable asset are shown below:

<b>Fixed asset class</b>	<b>Depreciation rate</b>
Plant and Equipment	30%-48%
Motor Vehicles	25%

The assets' residual lives and useful lives are reviewed and adjusted, if appropriate, at the end of each reporting period.

Gains or losses on disposals are determined by comparing net proceeds with the carrying amount. These gains and losses are recognised in profit or loss in the period in which they occur.

##### **(g) Lease Liabilities**

At inception of a contract, the Company assesses if the contract contains or is a lease. If there is a lease present, a right-of-use asset and a corresponding lease liability is recognised by the Company where the Company is a lessee. However, all contracts that are classified as short-term leases (lease with remaining lease term of 12 months or less) and leases of low value assets are recognised as an operating expense on a straight-line basis over the term of the lease.

Initially the lease liability is measured at the present value of the lease payments still to be paid at commencement date. The lease payments are discounted at the interest rate implicit in the lease. If this rate cannot be readily determined, the Company uses the incremental borrowing rate.

Lease payments included in the measurement of the lease liability are as follows:

- fixed lease payments less any lease incentives;
- variable lease payments that depend on an index or rate, initially measured using the index or rate at the commencement date;
- the amount expected to be payable by the lessee under residual value guarantees;
- the exercise price of purchase options, if the lessee is reasonably certain to exercise the options;
- lease payments under extension options if lessee is reasonably certain to exercise the options; and
- payments of penalties for terminating the lease, if the lease term reflects the exercise of an option to terminate the lease.

##### **(h) Right of Use Assets**

The right of use assets comprise the initial measurement of the corresponding lease liability as mentioned above, any lease payments made at or before the commencement date as well as any initial direct costs. The subsequent measurement of the right-of-use assets is at cost less accumulated depreciation and impairment losses.

Right of use assets are depreciated over the lease term or useful life of the underlying asset whichever is the shortest. Where a lease transfers ownership of the underlying asset or the cost of the right-of-use asset reflects that the Company anticipates to exercise a purchase option, the specific asset is depreciated over the useful life of the underlying asset.

## **Notes to the Financial Statements**

### **For the Year Ended 30 June 2021**

#### **1 Summary of significant Accounting Policies**

##### **(i) Intangibles**

Software has a finite life and is carried at cost less any accumulated amortisation and impairment losses. It has an estimated useful life of between three and five years.

Amortisation is recognised in profit or loss on a straight-line basis over the estimated useful lives of intangible assets, from the date that they are available for use.

Amortisation methods, useful lives and residual values are reviewed at each reporting date and adjusted if appropriate.

##### **(j) Impairment of non-financial assets**

At the end of the reporting period, the Board reviews the carrying amounts of its assets to determine whether there is any indication that the assets have been impaired. If such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs of disposal and value in use, to the asset's carrying amount. Any excess of the asset's carrying amount over its recoverable amount is recognised in the statement of income and expenditure.

##### **(k) Employee benefits**

Provision is made for the Company's obligation for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the undiscounted amounts expected to be paid when the obligation is settled.

The Company's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the statement of assets and liabilities.

Provision is made for employees' annual leave entitlements not expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service. Other long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, duration of service and employee departures, and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any re-measurements of obligations for other long-term employee benefits as a result of changes in assumptions are recognised in the profit or loss in the periods in which the changes occur.

The Company's obligations for long-term employee benefits are presented as non-current provisions in the statement of assets and liabilities, except where the Company does not have an unconditional right to defer settlement for at least 12 months after the reporting date, in which case the obligations are presented as current provisions.

##### **(l) Comparative Figures**

When required by Accounting Standards, comparative figures have been adjusted to conform to changes in presentation for the current financial year.



**Notes to the Financial Statements**  
**For the Year Ended 30 June 2021**

**2 Cash and cash equivalents**

	2021	2020
	\$	\$
Cash at bank	2,140,144	1,157,994
Cash on hand	200	-
Other deposits	224,503	221,840
Total cash and cash equivalents	<u>2,364,847</u>	<u>1,379,834</u>

**3 Trade and other receivables**

CURRENT		
Trade receivables	127,020	83,437
Provision for impairment	-	-
Total trade receivables, net of impairment	<u>127,020</u>	<u>83,437</u>
Accrued interest	315	933
Credit on ATO account	-	12,500
Total trade and other receivables	<u>127,335</u>	<u>96,870</u>

The carrying value of trade receivables is considered a reasonable approximation of fair value due to the short-term nature of the balances.

## **Notes to the Financial Statements**

### **For the Year Ended 30 June 2021**

#### **4 Other assets**

	<b>2021</b>	<b>2020</b>
	<b>\$</b>	<b>\$</b>
<b>CURRENT</b>		
Prepaid rent	5,339	2,363
Prepaid insurance	23,361	16,009
Other prepaid expenses	18,721	31,721
Total current other assets	<u>47,421</u>	<u>50,093</u>
<b>NON-CURRENT</b>		
Rental bond	15,405	6,000
Total non-current other assets	<u>15,405</u>	<u>6,000</u>

#### **5 Plant and equipment**

##### *Plant and equipment*

At cost	101,224	77,231
Accumulated depreciation	(56,463)	(32,553)
	<u>44,761</u>	<u>44,678</u>

##### *Motor vehicles*

At cost	183,590	150,179
Accumulated depreciation	(75,548)	(38,353)
	<u>108,042</u>	<u>111,826</u>
Total plant and equipment	<u>152,803</u>	<u>156,504</u>

#### **(a) Movements in carrying amounts of plant and equipment**

Movement in the carrying amounts for each class of plant and equipment between the beginning and the end of the current financial year:

	<b>Plant and Equipment</b>	<b>Motor vehicles</b>	<b>Total</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>The Company</b>			
<b>Year ended 30 June 2021</b>			
Balance at the beginning of the year	44,678	111,826	156,504
Additions during the year	23,993	33,411	57,404
Accumulated Depreciation	(23,910)	(37,195)	(61,105)
Balance at the end of the year	<u>44,761</u>	<u>108,042</u>	<u>152,803</u>
<b>Year ended 30 June 2020</b>			
Balance at the beginning of the year	22,022	-	22,022
Reclassification adjustment	(4,861)	4,861	-
Additions during the year	36,767	120,318	157,085
Accumulated Depreciation	(9,250)	(13,353)	(22,603)
Balance at the end of the year	<u>44,678</u>	<u>111,826</u>	<u>156,504</u>



**Notes to the Financial Statements**  
**For the Year Ended 30 June 2021**

**6 Intangible assets**

	2021	2020
	\$	\$
<i>Computer software</i>		
WIP	45,450	45,450
Cost	11,803	11,803
Accumulated amortisation	(11,803)	(11,803)
Total Intangible assets	<u>45,450</u>	<u>45,450</u>

**7 Right of use assets**

<u>Property Leases</u>		
Balance at beginning of the year	33,607	-
Adjustment on transition – AASB 16	-	57,310
New Leases	106,106	-
Depreciation expense	(37,043)	(23,703)
Balance at the end of year	<u>102,670</u>	<u>33,607</u>

**8 Financial assets**

NON-CURRENT		
Shares in Community 21 Limited at cost	10,000	10,000
Impairment of Community 21 Limited Shares	(9,980)	(9,980)
Total non-current financial assets	<u>20</u>	<u>20</u>

**9 Trade and other payables**

CURRENT		
Trade payables	66,485	23,725
Amounts payable to the ATO	79,652	864
Accrued expenses	19,276	85,587
Superannuation payable	18,591	13,378
Total trade and other payables	<u>184,004</u>	<u>123,554</u>

All amounts are short term and the carrying values are considered to be a reasonable approximation of fair value.

**10 Other liabilities**

CURRENT		
Unearned grant income	1,338,042	655,533
Total other liabilities	<u>1,338,042</u>	<u>655,533</u>

**Notes to the Financial Statements**  
**For the Year Ended 30 June 2021**

**11 Employee benefits**

	2021	2020
	\$	\$
CURRENT		
Annual leave liabilities	97,666	73,883
TOIL liabilities	17,839	1,743
Total current employee benefits	<u>115,505</u>	<u>75,626</u>
NON-CURRENT		
Long service leave liabilities	17,365	6,028
Total non-current employee benefits	<u>17,365</u>	<u>6,028</u>

**12 Lease liabilities**

<u>Property Leases</u>		
Balance at beginning of year	35,305	57,310
New leases during year	106,106	-
Lease payments made	(42,193)	(24,801)
Interest Incurred for the year	2,744	2,796
Balance at end of year	<u>101,962</u>	<u>35,305</u>

Lease liabilities are presented in the Balance Sheet as follows:

Current	39,296	31,765
Non-current	62,666	3,540
	<u>101,962</u>	<u>35,305</u>

## **Notes to the Financial Statements**

### **For the Year Ended 30 June 2021**

#### **13 Cash flow information**

##### **(a) Reconciliation of cash**

	2021	2020
	\$	\$
Cash at the end of the financial year as shown in the balance sheet is as follows:		
Cash and cash equivalents	2,364,847	1,379,834
	<u>2,364,847</u>	<u>1,379,834</u>

##### **(b) Reconciliation of result for the year to cashflows from operating activities**

Reconciliation of net income to net cash provided by operating activities:

Surplus/(deficit) for the year	226,741	119,003
Cash flows excluded from surplus attributable to operating activities:		
- dividend income	(8,700)	(3,962)
Non-cash flows in surplus:		
- depreciation – plant and equipment	98,148	26,538
- depreciation – leases	-	23,703
- Impairment of shares	-	9,980
Changes in assets and liabilities:		
- (increase)/decrease in trade and other receivables	(30,465)	(44,856)
- (increase)/decrease in other assets	(6,733)	44,937
- increase/(decrease) in deferred revenue	682,509	529,179
- increase/(decrease) in trade and other payables	60,450	36,098
- increase/(decrease) in employee provisions	51,216	9,402
Cashflow from operations	<u>1,073,166</u>	<u>750,022</u>

#### **14 Going concern, Economic dependence, and Impact of COVID-19 pandemic**

The Company is dependent on grant funding from the Australian Government for the majority of its revenue used in its operations.

The 2019 Novel Coronavirus (COVID-19) pandemic has continued to have widespread impact for all industries and society generally. The Company has continued to assess the impact of the situation on the entirety of its operations and taken all possible effective measures to limit the adverse effects of the rapidly spreading virus on people and activities. The Directors had assessed the possible financial effects derived from COVID-19 and, apart from the receipt of the cash flow boost and the deferment of some programs, COVID-19 does not have a material adverse impact on the financial position and operating result of the Company.

The financial report has been prepared on the basis that the Company is a going concern and will continue to operate. At the date of this report the Directors have no reason to believe the Australian Government will not continue to support the Company despite the ongoing uncertainty in relation to COVID-19.



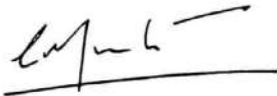
**Auditor's Independence Declaration to the Directors of Animal Management in Rural and Remote Indigenous Communities Ltd**

In relation to our audit of the financial statements of Animal Management in Rural and Remote Indigenous Communities Ltd for the financial year ended 30 June 2021, to the best of my knowledge and belief, there have been:

- no contraventions of the auditor independence requirements of the *Australian Charities and Not-for-profits Commission Act 2012*; and
- no contraventions of any applicable code of professional conduct in relation to the audit.

*Merit Partners*

Merit Partners



MunLi Chee  
Director  
Darwin

25 November 2021



## **Independent Auditor's Report to the Directors of Animal Management in Rural and Remote Indigenous Communities Ltd**

### **Opinion**

We have audited the financial report of Animal Management in Rural and Remote Indigenous Communities Ltd ("the Company"), which comprises the balance sheet as at 30 June 2021, and the statement of income and expenditure, statement of changes in equity and statement of cash flows for the year then ended, notes comprising a summary of significant accounting policies and other explanatory notes, and the Directors report.

In our opinion the financial report of Animal Management in Rural and Remote Indigenous Communities Ltd has been prepared in accordance with Division 60 of the *Australian Charities and Not-for-profits Commission Act 2012*, including:

- (a) giving a true and fair view of the Company's financial position as at 30 June 2021 and of its financial performance for the year then ended; and
- (b) complying with *Australian Accounting Standards* and Division 60 of the *Australian Charities and Not-for-profits Commission Regulation 2013*.

### **Basis for Opinion**

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in *Auditor's Responsibilities for the Audit of the Financial Report* section of our report.

We are independent of the Company in accordance with the auditor independence requirements of the *Australian Charities and Not-for-profits Commission Act 2012 (ACNC Act)* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110: *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Emphasis of Matter – Basis of Accounting and Restriction on Distribution**

We draw attention to Note 1 to the financial report, which describes the basis of accounting. The financial report has been prepared to assist the Company to meet the requirements of the *ACNC Act*. As a result, the financial report may not be suitable for another purpose. Our report is intended solely for Animal Management in Rural and Remote Indigenous Communities Ltd and should not be distributed to parties other than Animal Management in Rural and Remote Indigenous Communities Ltd. Our opinion is not modified in respect of these matters.

### **Responsibilities of Management and Those Charged with Governance for the Financial Report**

The Directors of the Company are responsible for the preparation of the financial that gives a true and fair view in accordance with Australian Accounting Standards and the *ACNC Act*, and for such internal control as the Directors determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

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+ 61 8 8982 1444 meritpartners.com.au ABN 16 107 240 522



In preparing the financial report, the Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

#### **Auditor's Responsibilities for the Audit of the Financial Report**

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

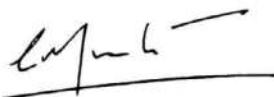
As part of an audit in accordance with Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board.
- Conclude on the appropriateness of the Board's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*Merit Partners*

Merit Partners



MunLi Chee  
Director  
Darwin

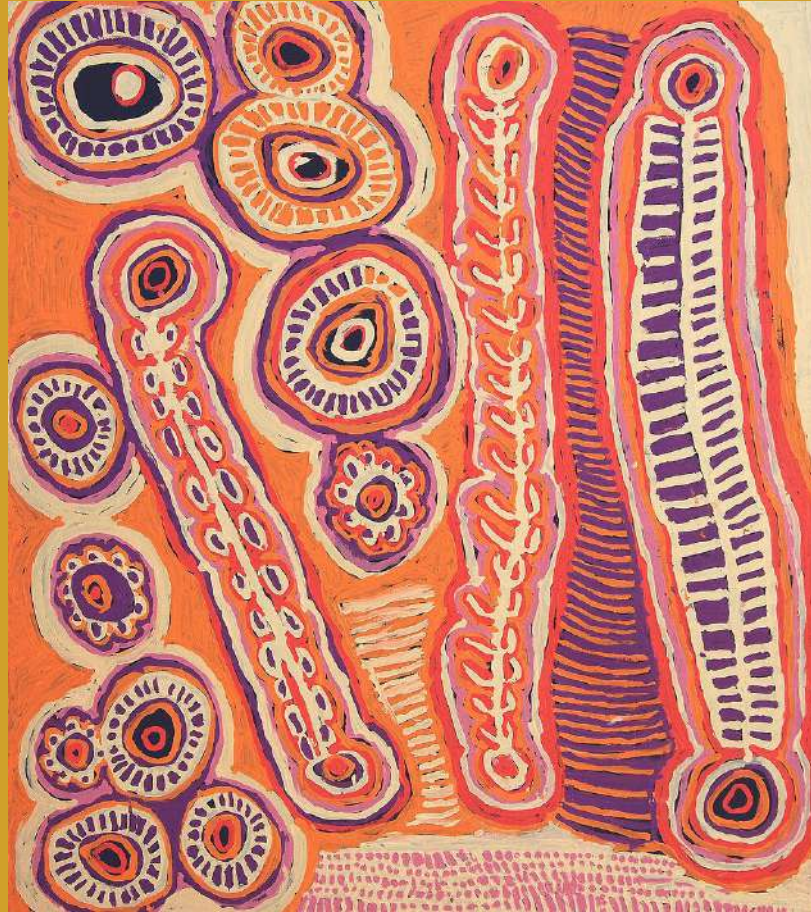
25 November 2021



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## ‘malikijarra Jukurrpa’ (two dogs Dreaming)

Murdie (Maudie)  
Nampijinpa Morris



The ‘kirda’ (owners) of this Dreaming are Nampijinpa/Nangala women and Jampijinpa/Jangala men. This Dreaming comes from country adjacent to the windmill at Warlarla (Rabbit Flat). This site is part of a long Dreaming track that stretches from Yarralalpa in the extreme west of Warlpiri country to Warlaku (Ali Curung) in the east. In this Dreaming story, two dog ancestors, a Jampijinpa and a Napangardi, travelled from the west to the east. They began at Yarralalpa (a waterhole) and travelled through Wirninginpa, Jinarli, Karljawarnu (a rockhole), Jilwirrpa, and Waanjurna (a rockhole). They dug holes in the ground and created ‘warnirri’ (rockholes) and ‘ngapa’ (waterholes) as they went.

At Tapu (a rockhole), the two dogs separated. The female dog, Napangardi, went to the south towards Ngamarnawarnu. The male dog, Jampijinpa, went to the north through Mukirri and Paruwu. Eventually he became lonely and howled for Napangardi in the south. She came running to him, and they married each other at Ngarnka. They wore men’s and women’s marriage headdresses, and Jampijinpa painted himself with white clay for the ceremony. After the wedding, they continued on slowly to the east through Kurduwijawija, Warlarla (Rabbit Flat), and Yurlpuwarnu (rockholes). At Yurlpuwarnu they started a fire using a ‘jimanypa’ (stick), a spear-

thrower, and ‘yinirnti’ (bat-wing coral tree [*Erythrina vespertilio*]) wood for firewood. The dogs then continued east through Kulpurlunu (a waterhole) and Ngumurlungu, where they encountered some other dogs. However, these dogs sent them away while they performed a sacred ceremony.

The two dogs continued running east, past Jarramarda and Yankirrikirlangu, before arriving in Warlaku (Ali Curung). Many other dogs were living in Warlaku when they arrived. There were many families of dogs, mothers and fathers and children and uncles all living together. Jampijinpa and Napangardi made a burrow to rest in and started a big family of dogs there. They chose to stay in Warlaku and live with all the other dogs. In this way, the ‘malikijarra Jukurrpa’ (two dogs Dreaming) tells the story of proper conduct in families and marriages.

In Warlpiri paintings, traditional iconography is used to represent the Jukurrpa and other elements. The ribcages of the Jampijinpa, Napangardi, and their family of dogs are depicted in this work. Their ribs can also be seen as features in the landscape in the Yankirrikirlangu area. Concentric circles are used to represent the ‘ngapa’ (waterholes) around Yankirrikirlangu.



**“Our best wishes to all at  
AMRRIC, for the wonderful  
work you do”**

**Denise, Secretary/Treasurer of  
Scots UCA Mission, Hobart**